

**Operating Performance** (Billions of yen)

	Mar/2022	Mar/2023	Mar/2024	Mar/2025	Mar/2026
Net Sales	2,074.4	2,808.8	2,414.9	2,561.2	2,573.9
Operating Income	676.3	998.2	701.0	742.1	635.2
Ordinary Income	694.4	1,020.2	787.2	820.5	708.2
Net Income Attributable to Owners of Parent	500.1	708.2	520.1	534.0	474.4
Net Income per Share (yen)*	240.76	347.84	259.41	269.52	252.69

\*The Company enacted a five-for-one stock split of its common stock with an effective date of April 1, 2023.

**Key Indicators**

	Mar/2022	Mar/2023	Mar/2024	Mar/2025	Mar/2026
ROIC	27.2%	33.6%	19.4%	18.2%	14.6%
ROE	16.3%	19.7%	12.8%	12.0%	10.4%
ROA	18.7%	23.2%	15.9%	15.2%	12.5%
Operating Income to Net Sales Ratio	32.6%	35.5%	29.0%	29.0%	24.7%
Net Income Attributable to Owners of Parent to Net Sales Ratio	24.1%	25.2%	21.5%	20.8%	18.4%

**Financial Position** (Billions of yen)

	Mar/2022	Mar/2023	Mar/2024	Mar/2025	Mar/2026
Total Assets	4,053.4	4,730.3	5,147.9	5,636.6	5,661.9
Net Assets	3,429.2	4,026.2	4,424.0	4,837.5	4,643.3
Stockholders' Equity Ratio	82.1%	81.8%	82.7%	82.6%	78.7%

**Capital Expenditures and R&D** (Billions of yen)

	Mar/2022	Mar/2023	Mar/2024	Mar/2025	Mar/2026
Capital Expenditures	213.9	318.0	406.8	434.5	339.7
Depreciation and Amortization	168.7	213.6	227.6	238.3	242.9
R&D Costs	62.4	67.2	65.7	73.1	77.8

**Net Sales by Segment (New Segment)** (Billions of yen)

	Mar/2022	Mar/2023	Mar/2024	Mar/2025	Mar/2026
Electronics Materials	708.9	875.6	850.4	934.3	1,015.7
Infrastructure Materials	857.1	1,308.0	1,010.2	1,041.5	981.3
Functional Materials	395.6	493.3	425.2	448.6	440.8
Processing & Specialized Services	112.6	131.6	128.9	136.7	135.9

**Operating Income by Segment (New Segment)** (Billions of yen)

	Mar/2022	Mar/2023	Mar/2024	Mar/2025	Mar/2026
Electronics Materials	244.7	301.4	272.1	324.7	344.5
Infrastructure Materials	317.7	541.3	321.9	291.4	164.8
Functional Materials	94.7	130.6	85.0	100.0	100.9
Processing & Specialized Services	20.9	26.3	24.1	28.7	27.3

**Sales by Region**

	Japan	U.S.	Asia/Oceania	Europe	Other Areas
Fiscal year ended March 2026	21%	28%	35%	9%	7%